

To: Chief Executive

Director of Adult Social Care

9 June 2015

Dear Colleague,

Care and Health Improvement Programme

As you will be aware we have been working with the Department of Health since 2012 on a range of social care improvement and health integration programmes. This work includes programmes centred on Health and Wellbeing Boards, the response to Winterbourne View, the implementation of the Care Act and, more recently, care and health integration and the Better Care Fund.

I want to update you on our Care and Health Improvement Programme for 2015/16 and let you know how you can access the support we are making available.

Care and Health Improvement Programme in 2015/16

In recent months we have been consulting with colleagues from across the sector, within the Department of Health and NHS England, to refresh our programme. In developing the Programme, we have listened very carefully to what authorities, regional leaders and professional associations have told us. The consensus is for a continuation of a sector-led improvement approach that recognises the significant change that is happening within the care and health sector.

Our Programme will therefore seek to *improve outcomes for local people by helping local authorities and Health and Wellbeing Boards* to

- deliver better quality care and health;
- embed Health and Wellbeing Boards as place-based health and care leaders;
- make care and health sustainable locally; and
- use sector-led improvement to enable local authorities to increase public, regulator and government confidence in local care and health services.

To achieve this, the programme will provide support you in the following areas:

- Social Care Improvement: addressing risk management, resilience, workforce, safeguarding, learning disabilities, mental health and social care improvement;
- Health and Wellbeing Boards: supporting systems leaders to be effective in their role and to plan ahead;
- Care Act: helping authorities to embed the Act's social care changes and plan for funding reforms;

- Integration: supporting authorities to deliver their approved Better Care Fund plans, prepare for the second year of the fund, and support the Pioneers, Vanquards and Five Year Forward View trials; and
- *Informatics:* helping authorities and clinical commissioning groups share data to improve the delivery of care services.

As the new government's plans become clearer we will undertake a mini review of the objectives in July, to ensure our Programme continues to support you. You can find more details of the programme at http://www.local.gov.uk/health/-journal_content/56/10180/7315475/ARTICLE.

Our offer to you

The Programme provides for a broad range of support to authorities and Health & Wellbeing Boards, some of it universally available and some according to need, including:

Leadership support

- Leadership Essentials for Health & Wellbeing Board Chairs and Vice Chairs;
- Induction sessions for new Health & Wellbeing Board Chairs and Vice Chairs;
- Mentoring for chairs, leaders and directors;
- Leadership training for senior managers in Social Care.

Peer challenge, support and diagnosis

- Health & Wellbeing Peer Challenges and follow-up support;
- Adult Social Care Peer Challenge;
- Social Care Commissioning Peer Challenges and follow-up support;
- Social care practice deep dives to support implementation and improvement;
- Integrated care operational peer support, offered jointly with the NHS;
- Health & Wellbeing bespoke support; and
- Risk assessment, identification and management.

Integration, implementation and improvement support

- Products and tools to support implementation of the Better Care Fund and Care Act focused on the biggest risks areas to implementation;
- Products and tools to support implementation of Adult Safeguarding Boards, Safeguarding and Commissioning for Better Outcomes;
- Support authorities and their CCG partners to redefine the way people with mental health and challenging behaviour are cared for locally;
- Products and tools to support the delivery of the Better Care Fund;
- Bespoke practical support to those places and areas that request it.

Public reporting and analysis

- Social Care Annual Report;
- Health and Wellbeing state of the nation;
- Use of Resources:
- Care Act Stocktakes;
- Area profiles for adult social care, public health and Health & Wellbeing areas.

Regional networks

- Supporting networks of regional Health & Wellbeing Chairs, Chief Executives,
 Directors of Social Care and operational managers;
- Supporting regional implementation networks for the Care Act and adult social care improvement;
- Providing expert senior Care and Health Improvement Advisers, working with LGA Principal Advisers, to support improvement and change (see below).

In addition to our support for your adult social care, health and health and wellbeing board support member councils also have access to our full corporate support offer. You can find out more about this from your Principal Adviser or at http://www.local.gov.uk/support1.

Our support to you

Nationally, Andrew Webster will continue to lead and direct this programme for the LGA. Andrew is supported by Caroline Tapster, working on health and wellbeing issues, Sarah Mitchell on adult social care and Andrew Hughes on Care Act implementation. Sally Burlington leads our policy and lobbying work across all care and health issues.

You will be familiar with the support provided by our Principal Advisers, but the scale and pace of the agenda in this area means that we need to increase our senior capacity support available to you. We have therefore developed the Care and Health Improvement Advisers (formerly Adults Improvement Advisers) role we created last year. They will work with your Principal Adviser to provide senior professional support, advice and capacity in social care and health to the regional lead Members, Chief Executive and Director of Adult Social Services

We will also provide a limited amount of additional funding to each region to enable co-operative working to support the delivery of the Programme. The Department of Health will also provide additional funds to specifically support the implementation of the Care Act and the NHS will allocate funding to NHS regions to support the implementation of the Better Care Fund in partnership with local government. See Annex 1. We continue to work with the Department to ensure that you have the maximum flexibility to use these funds in a way that meets regional needs and recognises the interrelationship between their policy objectives.

How to access the Offer

To access this offer please contact your regional Principal Adviser or Care and Health Improvement Adviser or see our website www.local.gov.uk. See Annex 2 for more details. They will be able to discuss your particular needs and advise you on what is available to address them.

Finally, we are continually looking to improve our advice and support that we offer to you. If you have any specific comments about the programme, or the way we are working with you to deliver it please contact Jackie Rowe (email: jackie.rowe@local.gov.uk) to discuss this.

Carolyn Downs

Chief Executive, Local Government Association

CC: Principal Adviser

Care and Health Improvement Adviser

Annex 1 LGA Regional Funding and Expectations

Funding from the MoU will be allocated using an existing allocation formula to ADASS regional lead councils, and will entail the expectation that the region will:

- work co-operatively to support the delivery of the Care and Health Improvement Programme objectives under the direction of the regional Lead Member, Chief Executive and Director of Adult Social Care and in discussion with the LGA's Principal Adviser and Care and Health Improvement Adviser;
- adopt, promote and develop a sector-led approach to improvement in social care and the integration with health services that is locally led and accountable, person centred and integrated with health services;
- develop approaches based on an understanding and sharing of local issues, support requirements and approaches that are best suited to deliver the Care and Health Improvement Programme at a regional level; and
- ensure that innovative practice, areas of concern and progress are available and accessible to the national Care and Health Improvement Programme.

Regional Allocations

Region	Regional Lead Chief Executive	Regional Lead Director	Budget Holding Authority	Allocated Funding
East Midlands	John Sinnott Leicestershire CC	Glen Garrod Lincolnshire CC	Nottinghamshire CC	£54,800
East of England	Rob Tinlin Southend Council	Julie Ogley Central Bedfordshire	Suffolk CC	£57,325
London	Martin Smith LB Ealing	Cathy Kerr LB Richmond	LB Hammersmith & Fulham	£72,975
North East	Dave Smith Sunderland City Council	Rachael Shimmin Durham CC	Gateshead MC	£52,250
North West	Margaret Carney Sefton MBC	Sue Lightup Salford MBC	Tameside MBC	£67,675

Region	Regional Lead Chief Executive	Regional Lead Director	Budget Holding Authority	Allocated Funding
South East	Penny Thomson Brighton & Hove City Council	Denise D'Souza Brighton & Hove City Council	East Sussex CC	£66,450
	Chris Williams Buckinghamshire CC	Keith Hinkley East Sussex CC		
South West	Phil Norrey Devon CC	Margaret Wilcox Gloucestershire CC	Gloucestershire CC	£60,450
West Midlands	Alistair Neill Herefordshire CC	Ian James Solihull MBC Peter Hay	Worcestershire CC	£59,200
		Birmingham City Council		
Yorkshire & Humberside	Merran McRae Calderdale MBC	Bev Maybury Calderdale MBC	Rotherham MBC	£58,875

Basis of allocation: Minimum of £20,000 per region; plus 50% of the national balance allocated according to the proportion of councils per region and 50% according to the proportion of the local authority social care workforce per region.

Regions should also use any reported underspends from previous LGA grants paid to support these expectations.

Better Care Fund

The Better Care Fund has also allocated £140,000 to each of the four NHS Regions to support implementation of BCF. In addition, at least £1m is being made available to the NHS Regions to commission and provide direct support at a regional level to respond to the key issues raised in the BCF readiness survey. Authorities have access to this funding through their regional lead Chief Executives.

Annex 2 Regional Contacts

Region	Principal Adviser		Care & Health Improvement Adviser
East Midlands	Mark Edgell mark.edgell@local.gov.uk	07747 639 910	Rachel Holynska (from 1 July) 07585 328 458
East of England	Gary Hughes gary.hughes@local.gov.uk	07771 941 337	Rachel Holynska (from 1 July) 07585 328 458
London	Heather Wills heather.wills@local.gov.uk07770 701 188		Adi Cooper 07468 511 404
North East	Mark Edgell mark.edgell@local.gov.uk	07747 639 910	Sandie Keene 07824 512 908
North West	Gill Taylor gill.taylor@local.gov.uk	07789 512 173	Terry Rich 07956 536 908
South East	Heather Wills heather.wills@local.gov.uk0777 Mona Segal mona.segal@local.gov.uk	0 701 188 07795 291 006	Oliver Mills 07881 820 895
South West	Andy Bates andy.bates@local.gov.uk	07919 562 849	Oliver Mills 07881 820 895
West Midlands	Helen Murray helen.murray@local.gov.uk	07884 312235	Mimi Konigsberg 07414 795 670
Yorkshire & Humberside	Mark Edgell mark.edgell@local.gov.uk	07747 639 910	Sandie Keene 07824 512 908

For further contact information please click on the following link for more details of your local and regional contacts http://www.local.gov.uk/documents/10180/11823/Regional+Allocations FOR+EXTERNAL+USE+ONLY Version+1+0 171013/921fea4a-d879-4305-a3a4f37f8b89